

Movements in Revenue Budget 2016/17 - to 30th September 2016

| Directorate | Service Unit | Original Budget | Latest Revised Budget | Changes this Cycle (Cycle 2) | Changes Previous Cycle | Transfers to /(from) Earmarked Reserves | Grants Unapplied carried forward from 2015/16 | TOTAL OVERALL MOVEMENT | Revised Budget |
|-------------------------|--|-----------------|-----------------------|------------------------------|------------------------|---|---|-------------------------------|----------------|
| | | £'000's | £'000's | £'000's | £'000's | £'000's | £'000's | £'000's | £'000's |
| Chief Executives Office | Management | 447 | 440 | (7) | - | - | - | (7) | 440 |
| | Regeneration and Planning Policy | 1,420 | 1,535 | (11) | 10 | 112 | 4 | 115 | 1,535 |
| Community Service | Leisure Trust Management Fee | 711 | 711 | - | - | - | - | - | 711 |
| | Leisure Trust Client | 197 | 194 | (3) | - | - | - | (3) | 194 |
| | Green Spaces and Amenities | 1,094 | 1,209 | 65 | (2) | - | 52 | 115 | 1,209 |
| | Streetscene | 3,148 | 3,082 | (71) | (12) | - | 17 | (66) | 3,082 |
| | Housing and Development Control | 566 | 577 | (40) | 40 | - | 11 | 11 | 577 |
| | Comms Servcs Performance & Policy | 471 | 499 | 3 | 2 | - | 23 | 28 | 499 |
| Resources | Governance, Law and Reg'n (inc Property) | 846 | 559 | (289) | (2) | - | 4 | (287) | 559 |
| | People & Development | 296 | 293 | (3) | - | - | - | (3) | 293 |
| | Finance | 444 | 700 | 257 | (1) | - | - | 256 | 700 |
| | Strategic Partnership | 3,566 | 3,566 | - | - | - | - | - | 3,566 |
| | Revenues and Benefits | (1,373) | (1,348) | - | - | 25 | - | 25 | (1,348) |
| | Treasury Management | 931 | 931 | - | - | - | - | - | 931 |
| | Corporate Budgets | 5,272 | 4,099 | 59 | (34) | (1,087) | (111) | (1,173) | 4,099 |
| | Use of Earmarked Reserves | (2,813) | (1,824) | 40 | (1) | 950 | - | 989 | (1,824) |
| | | 15,223 | 15,223 | - | - | - | - | - | 15,223 |

Revenue Budget Update by Service Area

Appendix 2

| Directorate | Service Unit | Revised budget for year | | | Forecast outturn for year | | | Forecast Variance | | |
|-------------------------|-----------------------------------|--|---------------|-----------------|---------------------------|---------------|-----------------|-------------------|--------------|-------------|
| | | Pay | Non Pay | Income | Pay | Non Pay | Income | Pay | Non Pay | Income |
| | | £000s | £000s | £000s | £000s | £000s | £000s | £000s | £000s | £000s |
| Chief Executives Office | Management | 425 | 15 | - | 418 | 15 | - | (7) | - | - |
| | Regeneration and Planning Policy | 1,178 | 1,062 | (705) | 1,176 | 1,102 | (663) | (2) | 40 | 42 |
| Community Service | Leisure Trust Management Fee | - | 711 | - | - | 711 | - | - | - | - |
| | Leisure Trust Client | - | 432 | (238) | - | 432 | (238) | - | - | - |
| | Green Spaces and Amenities | 1,826 | 1,358 | (1,975) | 1,826 | 1,358 | (1,967) | - | - | 8 |
| | Streetscene | 1,071 | 4,065 | (2,054) | 966 | 3,992 | (2,062) | (105) | (73) | (8) |
| | Housing and Development Control | 1,226 | 399 | (1,048) | 1,226 | 359 | (1,132) | - | (40) | (84) |
| | Comms Servcs Performance & Policy | 409 | 258 | (168) | 412 | 258 | (168) | 3 | - | - |
| | Resources | Governance, Law & Reg'n (inc Property) | 1,007 | 1,866 | (2,314) | 983 | 1,835 | (2,261) | (24) | (31) |
| | People & Development | 228 | 65 | - | 210 | 75 | - | (18) | 10 | - |
| | Finance | 642 | 138 | (80) | 597 | 134 | (80) | (45) | (4) | - |
| | Strategic Partnership | - | 3,566 | - | - | 3,566 | - | - | - | - |
| | Revenues and Benefits | - | 35,833 | (37,181) | - | 35,833 | (37,181) | - | - | - |
| | Treasury Management | - | 973 | (42) | - | 814 | (70) | - | (159) | (28) |
| Corporate | Corporate Budgets | 1,376 | 2,806 | (83) | 1,765 | 2,775 | (92) | 389 | (31) | (9) |
| | Use of Earmarked Reserves | | | (1,824) | | | (1,824) | - | - | - |
| | Total | 9,388 | 53,547 | (47,712) | 9,579 | 53,259 | (47,738) | 191 | (288) | (26) |
| | | | | 15,223 | | | 15,100 | | | (123) |

Revenue Budget Variance Analysis 2016/17 (as at 30th September 2016)

Appendix 3

| Service Unit | Last Report | | | Current Report | | | Movement | | | Explanation (Non pay/income £20k and over) |
|---|-------------------|---------|--------|-------------------|---------|--------|----------|---------|--------|---|
| | Forecast Variance | | | Forecast Variance | | | | | | |
| | Pay | Non Pay | Income | Pay | Non Pay | Income | Pay | Non Pay | Income | |
| | £000s | £000s | £000s | £000s | £000s | £000s | £000s | £000s | £000s | |
| Management | (7) | - | - | (7) | - | - | - | - | - | |
| Regen & Planning Policy | (2) | - | 85 | (2) | 40 | 42 | - | 40 | (43) | Non Pay - (£40k) Increase in Local Plan costs as a result of work undertaken by LCC. Income - (£43k) Improved forecast for Markets rental income (£33k) based on first 6 months experience, (£13k) other Markets income, £3k further fall in estimated Town Centre pitch income due to pedestrianisation works. |
| Leisure Trust Management Fee | - | - | - | - | - | - | - | - | - | |
| Leisure Trust Client | - | - | - | - | - | - | - | - | - | |
| Green Spaces | - | - | 8 | - | - | 8 | - | - | - | |
| Streetscene | (56) | (7) | - | (105) | (73) | (8) | (49) | (66) | (8) | Non Pay - (£66k) Savings on ceasing contribution to Domestic Violence (£23k), and various other small savings including car parking, CCTV and Default work costs in clearing empty back yards (£43k). |
| Housing & Devt Ctrl | - | (30) | (42) | - | (40) | (84) | - | (10) | (42) | Income - (£42k) Improved forecast for planning application fee income (£38k) and Building Control income (£4k). |
| Communications, Performance & Policy | 4 | - | - | 3 | - | - | (1) | - | - | |
| Governance, Law & Regulation (inc Property) | (24) | (20) | 39 | (24) | (31) | 53 | - | (11) | 14 | |
| People & Development | (3) | - | - | (18) | 10 | - | (15) | 10 | - | |
| Finance | (39) | (10) | - | (45) | (4) | - | (6) | 6 | - | |
| Strategic Partnership | - | - | - | - | - | - | - | - | - | |
| Revenues & Benefits | - | - | - | - | - | - | - | - | - | |
| Treasury | - | - | (13) | - | (159) | (28) | - | (159) | (15) | Non Pay - (£159k) Reduction in borrowing requirement due to lower interest rates, reduced capital spend and repayment of two £1m loans which have not been replaced. |
| Corporate Budgets | 127 | (145) | (9) | 389 | (31) | (9) | 262 | 114 | - | Pay (£262k) - £71k further salary savings by service units above towards the corporate budget target of £250k, £191k estimated costs of redundancies and pension strain due to the workforce planning exercise that is currently being consulted upon to achieve the £1.5m savings requirements for 2017/18. Non Pay (£114k) - Revenue Contribution of £148k to the pedestrianisation upgrade scheme from revenue underspendings as approved in cycle 1. Further estimated savings on both energy (£15k) and water charges (£27k). Revised Minimum Revenue Provision charge increased by £8k. |
| Transfers to / (from) Reserves | - | - | - | - | - | - | - | - | - | |
| Total | - | (212) | 68 | 191 | (288) | (26) | 191 | (76) | (94) | |

Net Est. Revenue Budget
(Underspend)/Overspend

(144)

(123)

21

Position on Earmarked Reserves as at 30th September 2016

Appendix 4

| Position on Earmarked Reserves | Transformation | Growth | Town Centre Management | Primary Engineer | Other Specific | Total |
|--|----------------|----------------|---------------------------|------------------|----------------|----------------|
| | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| Opening Balance 1/4/16 | (2,714) | (2,181) | (600) | (165) | (1,202) | (6,862) |
| Original Budget 2016/17 - Use of Reserves 2016/17 | 250 | 710 | - | - | 1,853 | 2,813 |
| Adjustment for the Business Rates Volatility Reserve as part of the final accounts closure | - | - | - | - | (1,756) | (1,756) |
| | (2,464) | (1,471) | (600) | (165) | (1,105) | (5,805) |
| Total changes in cycle 1 | (12) | - | 600 | 55 | 92 | 735 |
| Total changes in this report | (13) | 13 | - | - | 32 | 32 |
| Anticipated Balance at 31st March 2017 | (2,489) | (1,458) | - | (110) | (981) | (5,038) |
| Approved Use of Reserves in future years | - | 1,290 | - | 110 | 135 | 1,535 |
| Balance after approvals | (2,489) | (168) | - | - | (846) | (3,503) |